



FEMA

National Exercise Division Homeland Security Exercise and Evaluation Program

Quarterly Newsletter Spring 2008

In This Issue

Policy and Guidance

- Regional Training and Exercise Plan Workshops Update
- HSEEP Prevention Exercises
- HSEEP Compliance Requirements Reminder
- National Exercise Implementation Plan Public Release

Training

- National Standard Exercise Curriculum Update
- Training and Exercise Initiative Secretariat

Technology

- National Exercise Schedule System
- Master Scenario Events List
- Exercise Evaluation Guides
- Corrective Action Program System Reporting Tools

Exercise Support

- Regional Exercise Support Program
- Regional Exercise Support Application and Evaluation Process

Exercise Operational Updates

- Top Officials 4 National After Action Conference and After Action Quick-Look (Tier I)
- National Level Exercise 2-08 (Tier II)
- Senior Officials Exercise (Tier II)
- Diablo Bravo 08 (Tier II)
- Cyber Storm II Exercise (Tier II)

Feedback

- HSEEP Support and Help Desk Contact Information

Policy and Guidance

Regional Training and Exercise Plan Workshop Update

The Regional Training and Exercise Plan Workshops (TEPWs) continue across the country as representatives from regional, State, local agencies, non-government, and volunteer organizations meet to outline priorities based on the region's capabilities assessment. The goal of the Regional TEPW is to reduce duplication of efforts and overextension of resources while maximizing the efficacy of training and exercise appropriations. Each region's plan will form the baseline for training and exercise activities and will identify those priorities and capabilities to be exercised by the region. Specific exercise initiatives within the region will be categorized by a tiered approach. Such tiers are defined as:

- **Tier I** White House directed, U.S. Government-wide strategy and policy focused
- **Tier II** Federal strategy and policy focused
- **Tier III** Regional or other federal exercises with an operational, tactical, or organizational focus
- **Tier IV** State, territorial, local, tribal, or private-sector focused

With over half of the Regional TEPWs completed, States are reminded to update their Training and Exercise Plan (TEP) annually and have them available prior to the regional workshop. Going forward, the Regional TEPW timeline recommends States will complete their TEPW in the fall (August–December) with Regional TEPWs planned for February–April and Federal department/agency TEPWs and the National Exercise Program (NEP) Executive Steering Committee's TEPW planned for the April-May timeframe. This will also allow for alignment with other annual Federal department/agency subordinate/regional TEPWs.

NED will continue to work through the Regional Exercise Officers in coordinating exercises within each region. These Regional Training and Exercise Plan Workshops are hosted by each respective FEMA Region. To learn more visit the HSEEP website (<https://hseep.dhs.gov>) or contact your respective Regional Exercise Officer at NEP@dhs.gov or visit the FEMA regional website at <http://www.fema.gov/about/contact/regions.shtm>.

HSEEP Prevention Exercises

HSEEP Prevention Exercises (formerly known as HSEEP Volume V) provides an overview of prevention exercises, information on the Terrorism Prevention Exercise Program (TPEP), and guidance and instruction on how to plan, conduct, and evaluate a prevention-focused exercise. The TPEP used a series of pilot exercises to develop and validate prevention exercise tools and methodologies. Now that these have been developed and published in *HSEEP Prevention Exercises*, the intent is to push them out for use by the HSEEP community. This document is intended to be used by Federal, State, local, and tribal preparedness officials and exercise planners who are interested in prevention-focused exercises.

HSEEP Prevention Exercises presumes that standard HSEEP methodology as outlined in HSEEP Volumes I-III will be followed, and therefore focuses only on those areas in which prevention exercise tools and methodologies diverge from or supplement standard HSEEP guidance. *HSEEP Prevention Exercises* is organized as follows:

Chapter 1: Exercising Prevention

- Prevention Mission Area
- TPEP Role and Support

Chapter 2: Prevention Exercise Foundation

- Types of Prevention Exercises
- Planning Team Roles

Chapter 3: Prevention Exercise Design, Development, and Conduct

- Prevention Exercise Tools
- Conduct Guidelines

Chapter 4: Prevention Exercise Evaluation and Improvement Planning

- Data Collection
- Analytical Tools

HSEEP Prevention Exercises is For Official Use Only and therefore has been posted on the LLIS.gov website on the HSEEP partners' page (<https://www.llis.dhs.gov/docdetails/details.do?contentID=30700>). It will remain there for comments through April 31, 2008 prior to final publication. A link to this location can also be found on the HSEEP website. For additional information or to receive assistance in planning, conducting, or evaluating prevention exercises please contact TPEP@dhs.gov.

HSEEP Compliance Requirements Reminder

HSEEP Compliance is defined as adherence to specific HSEEP-mandated practices for exercise program management, design, development, conduct, evaluation, and improvement planning. In order for an entity to be considered HSEEP compliant it must satisfy four distinct performance requirements:

1. Conduct an annual Training and Exercise Plan Workshop (TEPW) and develop and maintain a Multi-year Training and Exercise Plan. A new or updated Multi-year Training and Exercise Plan must be finalized and implemented within 60 days of the TEPW. All scheduled exercises must be entered into the National Exercise Schedule (NEXS) System (located at <http://hseep.dhs.gov>).
2. Plan and conduct exercises in accordance with the guidelines set forth in HSEEP Volumes I-III. The type of exercise selected by the entity should be consistent with the entity's Multi-year Training and Exercise Plan. Exercise objectives should be based on capabilities and their associated activities and critical tasks, which are contained within the EEGs. The scenarios used in exercises must be tailored toward validating the capabilities, and should be based on the entity's risk/vulnerability assessment. Exercise planners should develop the exercise documents, in accordance with HSEEP Volume IV, to support exercise planning, conduct, evaluation, and improvement planning. Templates and samples of these documents can be found in *HSEEP Volume IV: Sample Templates and Formats*, available on the HSEEP website (<http://hseep.dhs.gov>).
3. Following each exercise, a draft AAR/IP must be developed based on information gathered through the use of Exercise Evaluation Guides (EEGs). An After-Action Conference (AAC) must be conducted, in which findings and recommendations from the draft AAR/IP are presented to key personnel and the exercise planning team members. A final AAR/IP with recommendations and corrective actions derived from discussion at the AAC must be completed within 60 days after the completion of each exercise.

4. An improvement plan derived from the AAC should include broad recommendations from the AAR/IP organized by target capability as defined in the Target Capabilities List (TCL). Corrective actions derived from an AAC associated with the recommendations must be linked to a capability element as defined in the TCL. Corrective actions included in the improvement plan must be measurable with a designated projected start date and completion date. Corrective actions must be assigned to an organization and a point of contact (POC) within that organization, and continually monitored and reviewed as part of an organizational Corrective Action Program.

National Exercise Implementation Plan Public Release

The Homeland Security Presidential Directive-8 (National Preparedness) directed the U.S. Government (USG) to strengthen the preparedness of the U.S. to prevent and respond to threatened or actual domestic terrorist attacks, major disasters, and other emergencies by, among other mechanisms, outlining actions to strengthen preparedness capabilities of Federal, State, and local entities. Since exercises are the primary tool available to the USG for evaluating its capability to perform in a crisis or emergency, the National Exercise Program serves as the principal mechanism for (1) examining the preparedness of the USG and its officers and other officers, and (2) adopting policy changes that might improve such preparation.

The principal focus of the NEP is a program of exercises designed for the participation of heads of Federal departments and agencies and other key officials that examines and evaluates emerging national-level policy issues and will lead to appreciable improvements in policy, plans and performance. The Program also addresses coordination of other exercises within the NEP framework, without replacing individual departments' and agencies' exercise programs. Driven from a strategic review of risks and a five-year schedule of NEP exercises, the program encourages departments and agencies to align their exercise programs to USG-wide priorities.

Since the Homeland Security Exercise and Evaluation Policy (HSEEP) is one key mainstay of the NEP framework, it incorporates HSEEP into its exercise programs. Its Policy and Guidance will serve as doctrine for the design, development, and conduct of NEP exercises.

The public release of the National Exercise Program Implementation Plan is scheduled for this quarter.

Training

National Standard Exercise Curriculum Update

The National Standard Exercise Curriculum (NSEC) is working to unify exercise curriculum for coursework in exercise program management, design, development, conduct, evaluation, and improvement planning among Federal, State, Territorial, Tribal, and local partners. The National Standard Exercise Curriculum will reflect the broad collaboration and consistency within and across Departments, agencies, and levels of government espoused by the National Preparedness Goal, related Presidential Directives and the National Exercise Plan (NEP). Additionally, the curriculum will provide guidance to State and local jurisdictions concerning exercise training and ensure established policy is reinforced, corroborated, and institutionalized through education and training.

The following major objectives of the curriculum development process will be accomplished with the advice of the working group and the consent of the policy development committee:

- Establish planning guidance to align coursework into a national standardized exercise curriculum
- Ensure consistency across all exercise training curricula in accordance with the National Incident Management System (NIMS) and National Preparedness Goal
- Shape future efforts in exercise training and course development
- Integrate the Homeland Security Exercise and Evaluation Program (HSEEP) into the Master Exercise Practitioner (MEP) Program

The goal to align the FEMA Emergency Management Institute (EMI) exercise curricula with HSEEP is already underway; recent accomplishments of the NSEC include the additions of ***IS 120a An Introduction to Exercises*** and ***IS 130 Exercise Evaluation and Improvement Planning***.

IS 120.A An Orientation to Exercises replaces *IS 120 An Orientation to Community Disaster Exercises*. *IS 120.A* introduces students to the basics of emergency management exercises and lays the foundation for subsequent exercise courses, including the specifics of the Homeland Security Exercise and Evaluation Program (HSEEP) and the National Standard Exercise Curriculum (NSEC). The course identifies five phases of the exercise process in addition to tasks associated with each phase. The course also clarifies how exercises complete the emergency preparedness cycle.

IS 130 Exercise Evaluation and Improvement Planning is a new independent study offering the basics of emergency management exercise evaluation and improvement planning. The course helps students understand the process of designing exercise evaluation criteria, the steps necessary to carry out tasks in conducting an evaluation, and methods used to analyze exercise data. The course also explains steps necessary to prepare an After Action Report (AAR) and conduct an After Action Conference (AAC). Since it utilizes HSEEP concepts and practices, *IS 120.A* is a prerequisite.

The next course scheduled for update is *G-139 Exercise Design and Development*, which will replace *IS-139 Exercise Design*. For more information about the National Standard Exercise Curriculum and planned course developments in the NSEC visit https://hseep.dhs.gov/pages/1001_HomeI0.aspx.

Training and Exercise Initiative Secretariat

The mission of the National Integration Center (NIC) Training and Exercise Integration (TEI) Division is to integrate policies, business systems, program development processes, and pedagogic practices of the various training and exercise programs and activities within the NIC and broader FEMA. The key to this integration is a common emphasis on capabilities-based planning, structuring training and exercises around capabilities, activities and tasks linked to the Target Capabilities List (TCL). The TEI Division has identified the following six integration priorities:

- Provide end users with a single interface to access FEMA's training and exercise resources
- Standardize NPD's training policies/procedures (e.g. course mapping methodology, course development and evaluation, etc.)
- Develop and promulgate the National Training Program
- Support build-out of regional training and exercise capabilities
- Establish "career path" guidance for federal, state and local emergency management officials and first responders

- Integrate the Remedial Action Management Program and Corrective Action Program

By linking the vital functions in the training and exercise cycle, the applications under development will reduce the paperwork, planning and labor burdens on training and exercise planners and program managers. For additional information on the Training and Exercise Initiative, contact Dr. Keith Holtermann at keith.holtermann@dhs.gov.

Technology

National Exercise Schedule System

The National Exercise Schedule (NEXS) System facilitates cooperation and collaboration among Federal, State, territorial, tribal, and local agencies conducting exercises. As a result, all exercises on the NEXS calendar are associated or attached to a Scheduling Domain, (e.g. jurisdiction or an area of responsibility). The domain could be a Federal agency (CDC), a region (FEMA Region III), or a State (Michigan).

One of the goals of the NEXS System is to identify prospective opportunities where exercises can be synchronized or deconflicted as early in the planning phase as possible. This will save DHS and other agencies significant time, money, and resources by integrating and prioritizing preparedness efforts. To facilitate this, the NEXS System provides a method to search for areas of overlap between exercises such as location, conduct date, participants, and specified Target Capabilities. The synchronization and deconfliction feature is performed against exercises approved for the National Exercise Schedule; the user can search for synchronization and deconfliction opportunities during any phase of exercise creation and inclusion on the calendar.

The “NEXS System Basics” user guide, designed to help get you started, can be found at https://hseep.dhs.gov/support/NEXS_User_Guide.pdf.

Master Scenario Events List

The Master Scenario Events List (MSEL) Builder was developed to assist Lead Planners in designing, developing, and managing exercises. The tool allows the user to link exercise objectives with EEG activities and/or tasks and create a printable summary of full MSEL for exercise management and control. Accessible from the HSEEP website, the system follows HSEEP recommendations for injects by querying the Target Capabilities List activities and tasks from the Exercise and Evaluation Guide (EEG) library.

Injects and events can be categorized by discipline (e.g. law enforcement, firefighting), venue, or by controller. During the exercise, as injects are added, the system will automatically display them on a left-side timeline, providing a visual illustration of events as they occur.

A report can be formatted in MS Excel with itemized rows for each inject, full MSEL in PDF with a detailed view per event/inject, MSEL Summary in PDF, or Word format for every inject. Additional information on the MSEL builder can be located at https://hseep.dhs.gov/pages/1001_Toolk.aspx.

Exercise Evaluation Guides

Exercise Evaluation Guides (EEGs) standards have been developed to assist in the evaluation of the performance of tasks, activities, and capabilities. The Guides serve as a

reference for exercise evaluation to make certain all jurisdictions, disciplines, and organizations evaluate exercises consistent to a measurable set of standards.

The EEG Builder allows users to create EEGs from a Capability's activities and customize tasks and measures specific to the exercise and its objectives. In addition, the system allows for information to be added for the Evaluator expected to use the EEG, including name, title, e-mail address, and venue. The completed EEG can be downloaded from the EEG Builder as either PDF or Microsoft Word file and can be saved to the Toolkit if the user has an HSEEP account. For additional information on the EEG Builder, click on https://hseep.dhs.gov/support/EEG_User_Guide.pdf.

Corrective Action Program System Reporting Tools

The Corrective Action Program (CAP) provides a systematic means to develop, prioritize, track, and analyze corrective actions for improvement areas uncovered during exercises, real world incidents, and policy discussions. The CAP system provides a number of predefined reports:

- Corrective Action Summary Report for a defined geographic area or timeframe, capability, agency, and event
- Information Plan Summary Report of all recommendations and corrective actions
- Assignment Summary Report of Corrective Actions assigned to a specific group or organization
- Capability Summary Report of all corrective actions of specific Target Capabilities

Each report provides a pie graph to view all corrective actions as well as a status report of corrective actions taken. For example, the Corrective Actions by *Status* illustrates those items completed on schedule, overdue, in progress and on schedule, and open items yet to be addressed. Corrective Actions can also be filtered by process, planning, training, equipment, personnel, and organization categories. To learn more visit the HSEEP Toolkit website <https://hseep.dhs.gov>.

Exercise Support

Regional Exercise Support Program

The National Exercise Division, in partnership with FEMA Regional Officers, announced in January the implementation of the Regional Exercise Support Program (RESP). This marked a shift in strategy from a State-focused approach to a regional (multi-state) approach to more effectively integrate national, regional, territorial, tribal, state, and local preparedness exercises. The primary goal of the RESP is to support and promote regionally coordinated exercise initiatives. As such, it will also serve as the mechanism through which several NEP exercises will be conducted.

The RESP provides exercise support teams for all phases of design, development, conduct, and evaluation of preparedness exercises. While consideration may be given to requests for support to an individual State, territorial, tribal, and/or local exercise initiatives, priority will be given to those that support collaboration within a Region. Exercise support requests must be associated with the appropriate State/territory multi-year training and exercise plans and, as they are developed, the regional multi-year training and exercise plan. These plans should incorporate broader preparedness planning such as operational plans, State

Preparedness Reports and applicable outputs from various other emergency management and homeland security program planning.

The RESP is applicable to new exercise projects or ongoing initiatives and made available throughout all ten FEMA regions. Available support does vary by fiscal year. Interested parties are encouraged to contact their exercise program manager, FEMA Regional Exercise POC, and/or the NED.

Regional Exercise Support Application and Evaluation Process

NED continues to use your feedback to improve the application process and consequently, the application and evaluation process has been revised. The revised documents have been disseminated to the FEMA Regional Exercise Managers for review and feedback and will be posted on the HSEEP website this quarter.

Until the revision is complete, continue to use the existing application and process posted on the HSEEP website

(<https://hseep.dhs.gov/support/Regional%20Exercise%20Support%20Program%20Application.doc>).

Exercise Operational Updates

Top Officials 4 (Tier I)

Top Officials 4 (TOPOFF 4), the Nation's premier terrorism preparedness exercise, took place October 15-19, 2007 and featured thousands of Federal, State, territorial, and local officials as well as representatives from the community and private sector. The reconstruction and analysis of this Tier I National Level Exercise's policy and strategic issues surrounding prevention and response systems have been compiled into a Quick Look Report for the emergency management community. A publicly releasable version of the report will be distributed through FEMA Public Affairs and has been posted to <https://www.llis.dhs.gov>.

Additionally, in the effort to increase information sharing among emergency management stakeholders, the NED is sponsoring a TOPOFF 4 National After-Action Conference on April 10, 2008 in Oklahoma City, Oklahoma at the Memorial Institute for the Prevention of Terrorism. The conference will include a reconstruction of the exercise, lessons learned at the National and venue levels, TOPOFF 4 improvement planning actions, and an overview of the National Exercise Program. Additional information can be found on the HSEEP home page <http://hseep@dhs.gov>, or through conference point of contact, Jim Hardy at james.j.hardy@dhs.gov.

National Level Exercise 2-08 (Tier II)

The National Level Exercise 2-08 (NEP 2-08) is a National Exercise Program (NEP) Tier II exercise scheduled for May 1-8, 2008 and supported by NED with a National Simulation Cell. NEP 2-08 will merge the Federal Emergency Management Agency (FEMA) National Continuity Program's (NCP) Eagle Horizon continuity capabilities exercise with U.S. Northern Command's (NORTHCOM) Ardent Sentry 2008 exercise, and FEMA Disaster Operation's Hurricane Preparedness Exercise (HPE) national response exercise.

NEP 2-08 will include multiple scenario elements in several venues in the United States and Canada. A Category 4 hurricane will impact FEMA Region III and the National Capital Region (NCR), causing continuity and response operations. Multiple terrorist attacks will

occur in the state of Washington to exercise both response capabilities to chemical weapons attacks and specific Defense Support to Civil Authorities (DSCA) capabilities. An accidental VX release in Umatilla, Oregon will exercise Chemical Stockpile Emergency Preparedness Program (CSEPP). Other venues include aerospace and maritime elements. Canada will also participate in coordinated scenario elements and exercise internal objectives.

Primary venues include the National Capital Region, FEMA Region III, the six FEMA Region III states, FEMA Region X, and the States of Washington and Oregon.

Overarching Objectives are:

- **Objective 1** - Exercise hurricane preparedness and response capabilities
 - Evaluate the 2008 Hurricane Contingency Plan at National and Regional Levels
 - Exercise and evaluate National Response Coordination Center (NRCC) Plans, Policies and Procedures including the inter-agency support of the Emergency Support Function (ESF) structure and ability of daily video teleconferences to convey information and provide essential coordination
 - Exercise NRCC capabilities under circumstances of multiple incidents through deployment and Continuity of Operations (COO) conditions, including the ability of supporting agencies to staff ESF positions at the COO site and their ability to reach back to their parent agency at their COO sites
- **Objective 2** - Exercise continuity capabilities, conduct essential Federal government functions to include National Essential Functions, and manage the emergency from dispersed locations
 - Evaluate the Federal Government's Continuity of Operations Plans (COOPs) and procedures in accordance with National Security Presidential Directive (NSPD)-51/Homeland Security Presidential Directive (HSPD)-20, the National Continuity Policy Implementation Plan (NCP/IP), and Federal Continuity Directives (FCDs)
 - Evaluate the Federal Government's ability to identify and prioritize Essential Functions and conduct business from preplanned alternate locations
 - Evaluate the Federal Government's Continuity Implementation as a part of a multiple threat scenario in accordance with NSPD-51/HSPD-20, the NCP/IP, and FCDs
- **Objective 3** - Exercise response to terrorist weapons of mass destruction (WMD) threat/attack capabilities with integration of Defense Support to Civil Authorities
 - Deployment and certification of the CBRNE Consequence Management Response Force (CCMRF) in support of state/local civil authorities
 - Coordination with interagency by Joint Staff and Office of the Secretary of Defense to work DSCA activities
 - Exercise plans, policies, procedures and systems for patient movement and evacuation

Senior Officials Exercise Program

The Senior Officials Exercise (SOE) program is currently engaged in planning several exercise initiatives, including the Principle Level Exercise (PLE) 1-08 TTX: Pandemic Influenza, 2010 United States and Russian TTX, DHS Secretary-level IED TTX, and the Democratic and Republican National Convention series.

PLE 1-08: Pandemic Influenza (Tier I)

The recent tabletop (TTX) exercise, conducted in Washington, D.C. on February 20, 2008, was the next step in an ongoing effort by the Homeland Security Council to identify and clarify U.S. Government (USG) policies regarding a Pandemic Influenza. Specifically, assistant secretaries from USG department and agencies met to examine and consider three areas of policy related to:

- Funneling flights of inbound international passengers airports for screening
- Distribution of anti-viral drugs and/or prophylaxis
- USG role in community mitigation

The resulting policies issues and position resolved in the Assistant Secretary TTX and the Deputy Secretary-level TTX will address domestic and international issues areas developed from both Assistant Secretaries exercises and subsequent Policy Coordination Committee meetings. Currently, the Deputies will examine issues related to international containment, air traffic management, and community mitigation.

United States and Russian Federal TTX: Cooperation in Emergency Management

The SOE Program is currently coordinating a joint TTX to be conducted with the United States Government (USG) and the Russian Federation Government (RFG). The purpose of the TTX is to improve national systems for emergency preparedness, mitigation, response, and recovery to effectively respond to emergencies, including acts of terrorism and, emphasize the importance of supporting bilateral ties at high levels.

The exercise scenario remains undefined until consensus is reached on what specific capabilities will be evaluated. Preliminary discussions and stakeholder feedback indicates that two distinct sets of capabilities are of mutual interest:

- Comparing and contrasting USG and RFG individual domestic response capabilities
- Evaluating USG and RFG capabilities to cooperatively engage in a joint response

Plans include a series of training and exercise activities scheduled in 2008, 2009, and 2010, culminating in the conduct of the TTX in 2010. The Initial Planning Conference (IPC) is scheduled to be held in Russia in May, 2008; the Final Planning Conference (FPC) is scheduled to be conducted in the United States in May, 2009.

For more information on these, or any other SOE exercise initiative, please contact SOE@dhs.gov.

Diablo Bravo 08 (Tier II)

Diablo Bravo-08 is a Tier II Operations-Based exercise with elements of both a Functional Exercise (FE) and a Full Scale Exercise (FSE). The exercise will be conducted from July 27 to August 1, 2008 and will involve scenario elements focused in the State of Washington. The scenario is intended to drive interaction between all participating departments and agencies responding to the incident. The National Exercise Division is currently organizing both the National and Regional Simulation Cells to support this exercise.

For additional information on the Diablo Bravo 08 please contact Bill Windle at William.windle@dhs.gov.

Cyber Storm II Exercise (Tier II)

March 10-14 2008, the National Cyber Security Division (NCSD) sponsored its second large-scale national cyber exercise, Cyber Storm II. The exercise, which addressed the increasingly sophisticated cyber security threats that both the public and private sectors face, is part of Headquarters ongoing risk-based management effort to use exercises to enhance government and private sector response to a cyber incident, promote public awareness, and reduce cyber risk within all levels of government and the private sector.

The exercise simulated a large-scale coordinated cyber attack on critical infrastructure sectors including the chemical, information technology (IT), communications, and transportation (rail/pipe) sectors, involving five countries (Australia, Canada, New Zealand, United Kingdom, United States), 18 federal cabinet-level agencies (Department of Defense, State Department, Department of Justice, etc.), 9 states (Pennsylvania, Colorado, California, Delaware, Texas, Illinois, Michigan, North Carolina, and Virginia), and 40 private sector companies. The exercise used 10 information sharing and analysis centers which implemented processes, procedures, tools and organizational mechanisms to respond to and evaluate capabilities during the multi-day coordinated attack and gauge the cascading effects of cyber disasters on other critical infrastructures.

Cyber Storm II addressed the Training and Exercise requirements found Homeland Security Presidential Directive 8 "National Preparedness." Coordinated under the DHS National Exercise Program, it supports the National Strategy to Secure Cyberspace by exercising the national cyber security response, as well as the standard operating procedures found in the draft Cyber Incident Annex of the National Response Framework.

DHS will host several post-exercise conferences to discuss the findings from the exercise and finalize an After Action Report. In addition, each participating organization will access its own performance and develop its own plan of action for strengthening its cyber security. For additional information on the Cyber Storm exercise, please contact Jon Noetzel at Jonathan.Noetzel@associates.dhs.gov.

Feedback

HSEEP Support and Help Desk Contact Information

The National Exercise Division encourages user feedback, comments, and suggestions as we continue to develop and improve HSEEP initiatives.

Please contact the HSEEP Help Desk at HSEEP@dhs.gov with any feedback, comments, or questions. Additional information can be found on the HSEEP website (<https://hseep.dhs.gov>).

Thank you for your continued support.